

March 2015

Cover	story
	- Interview with Nicolas Hennon, CEO of Kiabi, France's largest fashion retailer.
Intern	ational
	 Department stores. The KaDeWe soon under the Thai flag?
	- A global perspective of Internet use.
Europ	9e4, 5, 6
-	New initiatives at Ikea.
-	Douglas soon for sale?
-	Retailers are freezing prices in Russia.
-	Western Europe's minimum wage is 40% higher than the USA's.
-	Globe Trotter from Ukraine. By Mikhail Merkulov, CEO of Arricano Real Estate.
-	In short: 1 st operating profit for Zalando Hema is still unprofitable Macedonia and
	Moldova interest garment manufacturersShoe retailer Deichmann invests in
	Turkey In the U.K., Aldi and Lidl now have a 10.7% market share in value
Ameri	cas
-	Wal-Mart relaxes its salary policy.
-	Blackstone creates a retail specific investment fund.
-	Brazil has new franchise legislation.
-	The Venezuelan government arrests retailers.
-	In short: Amazon Fresh is coming to NYC Target is betting on plus sizesMacy's
	targets Hispanic clienteleThe Home Depot races ahead Brazil's retail is slowing
Africa	, Middle East
-	Africa is moving from cash to mobile payment.
-	Kenya attracts food retailer giants.
-	In short: Ivory Coast-Morocco rapprochement Abu Dhabi-based developer, Aldar,
	reported a margin down by 0.4% in 2014 Lululemon Athletica soon in DubaiA
	Kuwaiti-Turkish mall in Istanbul Burger King to expand in Sub Saharan countries
Asia	
-	Reebok, Asics and Sport Zone (Sonae) gain ground in India.
-	The Chinese have a taste for Western lingerie.
-	In short: Wal-Mart to expand in Andhra Pradesh In India, Future Group's margin
	plummets Vietnam's Vingroup will add 25 malls this year A 1 st shopping centre
	for Carrefour in Beijing Promising Indian retail market
Study	,
-	Shrinkage dropped for global retailers last year (Checkpoint Systems)
People	e12
-	Tesco recruits its new Chairman New Marketing Director at Karstadt New CEO
	at Majid Al Futtaim Takeover at American Apparel?

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